

Golf Program Details

Budget Summary by Expenditure Category

	Actual 2002	Actual 2003	Adopted 2004	Estimated 2004	Adopted 2005
Personnel Services	445,497	466,177	473,833	456,923	410,501
Contractual Services	134,851	128,656	158,662	138,870	131,957
Other Payments/Costs	37,430	28,674	27,500	22,825	27,500
Commodities	163,512	191,849	213,350	176,987	187,075
Capital Outlay	-	-	-	-	-
Debt Service	-	-	26,700	22,161	17,253
Non-Cash Expenditures	52,102	68,751	60,000	49,800	60,000
Other Financial Uses	(7,285)	64,924	-	-	-
Total Program	826,107	949,031	960,045	867,566	834,286

Discussion

- The Golf Division is responsible for the administration and operation of the 18-hole Topeka Public Golf Course. Open 362 days per year, it is one of the most played courses in Kansas, with around 45,000 rounds annually, over the last three years or so. Rounds played have decreased as a result of economic conditions and, to some extent, the development of Eagle Band Golf Course next to Lawrence. We anticipate a rebound in daily play with a strengthening economy and growth in consumer confidence.
- Each year, the golf course hosts approximately 40 outside golf events, along with 9 weekly golf leagues. Approximately 70 boys and girls participate in the summer Junior Golf Program.

Personnel Schedule (in Full-Time Equivalent)

Position Title	Actual 2002	Actual 2003	Adopted 2004	Estimated 2004	Adopted 2005
Golf Professional Manager	1.00	1.00	1.00	1.00	1.00
Golf Course Manager	1.00	1.00	1.00	1.00	1.00
Maintenance Worker II	2.00	2.00	2.00	2.00	2.00
Maintenance Worker III	1.00	1.00	1.00	1.00	1.00
Master Mechanic	1.00	1.00	1.00	1.00	1.00
Recreation Spec I	2.00	2.00	1.00	1.00	1.00
Supervisor I	0.00	0.00	1.00	1.00	1.00
Supervisor II	1.00	1.00	1.00	1.00	1.00
Total Program FTEs	9.00	9.00	9.00	9.00	9.00

Notes on Budget and Personnel

- The Topeka Public Golf Course has experienced a decline in play from 2001 through the beginning of 2004 like many other golf courses in this area and around the country. It is believed the sagging economy has contributed to this decline. In 2003, expenditures exceeded revenue by about \$151,000. Although rounds of play are on the rebound, it is expected that 2004 expenditures will again exceed revenue by about \$120,000 in large part due to a county sewer construction project. The Golf Fund will experience a cash deficit in 2004, but is scheduled to rebound in 2005. The City Council authorized the transfer of \$100,000 from the General Fund to the Golf Fund in 2004 to bolster the ending balance.
- Seven percent of the daily green fees/annual permits are earmarked to fund future capital improvement projects on the golf course.

Golf Course Program Performance

Objectives and Performance Measures

actual	actual	estimate	estimate
2002	2003	2004	2005

Objective: Provide quality golf experiences for the public at the Topeka Public Golf Course.

<i>Measure:</i> The golf course maintenance staff initiates the transition of the fairway turf from rye grass to zoysia grass on at least two holes, by 12/31/05.	n/a	n/a	n/a	Visual Fairway Inspection
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Objective: The golf course operates within the financial parameters of the annual operating budget.

<i>Measure:</i> Monitor appropriately the revenues/expenditures of the golf course operation to attain a positive cash balance for the year, by 12/31/05.	n/a	n/a	n/a	Revenue & Expense Reports
<i>Measure:</i> Monitor appropriately the revenues/expenditures of the snack bar operation to attain a positive cash balance for the year, by 12/31/05.	n/a	n/a	n/a	Revenue & Expense Reports

Activity Indicators

<i>Indicator:</i> Total rounds of golf played at the golf course, on an annual basis.	43,373	40,347	38,000	43,000
<i>Indicator:</i> Total revenues at the golf course, on an annual basis.	\$824,387	\$798,041	\$749,000	\$845,000
<i>Indicator:</i> Total expenditures at the golf course, on an annual basis.	\$826,107	\$949,031	\$867,566	\$834,286
<i>Indicator:</i> Total revenues from the snack bar operation, on an annual basis.	\$115,198	\$114,678	\$110,000	\$115,000
<i>Indicator:</i> Total expenditures from the snack bar operation, on an annual basis.	\$126,705	\$123,392	\$112,471	\$108,427

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